

**GREATER LINCOLNSHIRE
JOINT STRATEGIC OVERSIGHT COMMITTEE**

INDUSTRIAL DE-CARBONISATION

1. OBJECT AND KEY POINTS IN THIS REPORT

- 1.1 To inform the GLJSOC of progress within the Industrial De-Carbonisation agenda.
- 1.2 To highlight key existing workstrands within the De-Carbonisation approach and which organisation leads on them.

2. BACKGROUND INFORMATION

- 2.1 The core functions of the Greater Lincolnshire Strategic Oversight Committee are to facilitate cooperation and collaboration between Lincolnshire County Council, North Lincolnshire Council and North East Lincolnshire Council, in so far as it relates to their executive functions on the following themes:
 - a) The development and application of strategy across the Greater Lincolnshire economic region
 - b) The development of opportunities to gain greater alignment across Greater Lincolnshire, where scale and scope are required and can enhance upper tier functions
 - c) The strategic alignment of investment across Greater Lincolnshire.
- 2.2 To ensure that existing industrial sectors within Greater Lincolnshire remain competitive and that re-investment occurs, in addition to the public policy agenda of reducing the carbon footprint of business to meet Government targets the De-Carbonisation agenda has gathered some considerable momentum over the last few years. This has been reflected in the decision by the GLJSOC to select De-Carbonisation as one of its key sectors of oversight (19 March 2021)
- 2.3 Due to the scale of the issue and by its very nature its explicit reliance on all organisations undertaking complementary activity it was agreed that the Greater Lincolnshire activity should align and complement with that already underway through the auspices of the Humber Leadership Board.

- 2.4 To ensure that this strategic fit and complementarity occurs a joint oversight group has been established, chaired by North Lincolnshire Council.
- 2.5 Two good examples of an increasingly unifying approach. To build upon this direction and momentum it is proposed that the GLJSOC identify core principles of how to define a true cross cutting infrastructure project or programme that benefits the whole of the Greater Lincolnshire sub-region, which demonstrate issues of joint interest for the Committee's members and from that identify key infrastructure programmes where a unified greater Lincolnshire approach can add real value. On this basis the role of the GLJSOC is one of "lifting" such programmes and projects from these plans, spotting key strategic gaps and commissioning where a unified Greater Lincolnshire approach would be more beneficial and adding clear strategic oversight and support.

3. DETAIL OF OPTIONS/PROPOSAL

- 3.1 The De-Carbonisation Oversight Group has met twice with representation from: North Lincolnshire Council, Greater Lincolnshire LEP, Humber and East Yorkshire LEP, CATCH, Orsted and Marketing Humber.

Guiding principles of the group are:

- To ensure that De-Carbonisation projects and programmes are aligned in their strategic direction and positioning and that economies of scope can be achieved.
- That through this approach any unnecessary duplication of resource is removed.
- That common platforms and data can be shared
- Where a Greater Lincolnshire / Humber collaborative approach would enhance a programme / projects success of successful bidding for funds.
- Increasingly national strategies are framed within a decarbonisation agenda and the group therefore can ensure a Greater Lincolnshire context for national engagement and programme delivery
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- 3.2 Discussions have centred around coherent messaging, brand development and further research into activity. Emerging thoughts are highlighting that the size and diversity of the emerging cluster is in itself the brand strength, that technology advancements and removing barriers to de-carbonisation are the strategic ways forward and that the dialogue with Government is crucial is accelerating delivery.

- 3.3 Existing large scale projects include:

- Humber Industrial Cluster Plan (CATCH / HER LEP)
- Waterline (Marketing Humber)

- Greater Lincolnshire Energy Council – Energy Investment Proposition (GL LEP)
- Humber Zero (P66 + private sector + Innovate UK Govt)
- Renewables Cluster Initiative (Orsted)
- East Coast Hydrogen (Centrica)
- Green Growth Plan (GL LEP)

3.4 Future activity is to research and audit the full extent of activity within the Humber and Greater Lincolnshire region, the relevant targets they have set (to seek a standardisation where possible) and from this develop a coherent narrative and associated target audience mapping.

3.5 It is proposed that as part of the programme management approach previously agreed that a coordinated update report be presented to the GLJSOC on a quarterly basis through the GL Joint Intelligence Strategy Unit to ensure Members have clear sight of progress and synergy through such an approach. This will allow the Committee to have strategic capacity and oversight whilst also be aware of the performance of each of the strands of activity. The Joint Committee's role is to take action on exception reporting and to agree strategic direction.

4. RESOURCE AND LEGAL IMPLICATIONS

4.1 There are no resource implications with this paper. Any subsequent need for additional resource will be subject to a further paper to this Committee.

5. RISKS AND OPPORTUNITIES (INCLUDE EQUALITY IMPACT ASSESSMENT IF RELEVANT)

5.1 There are no known risks or equality issues with this paper.

6. CONSULTATION/ENGAGEMENT

6.1 This paper has been consulted on and agreed by all upper tier and GLEP senior officers and Leaders / Chair.

7. GOVERNANCE – DECISION(S) FOR MEMBER COUNCIL'S REQUIRED (in accordance with the Joint Committee's Terms of Reference).

7.1 None

8. RECOMMENDATIONS

8.1 That the Joint Committee (a) note the information and progress made and (b) support the future direction outlined.

- 8.2 That the Joint Committee agree to reinforce the need for collaborative working and an outcome based approach on the subject of De-Carbonisation and where it can add value the need to speak to Government with one voice.
- 8.3 That the Joint Committee note the anticipated need for enhanced resources but that any subsequent decision regarding resource allocation be subject to a future further paper containing details and implications.

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Date: 25 May 2021

Background Papers used in the preparation of this report – None